Supporting Information for

Electoral Turnover and Government Efficiency: Evidence from Federal Procurement

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A Proofs and Proposition

The equilibrium solution concept is a subgame perfect Nash equilibrium, which I solve via backward induction. Starting with the aligned/opposition Congress's decision to approve the procurement outcome in period 2, there are two cases to consider: First, connected firm's price θ_F is below the opposition Congress's valuation of good v_O that the connected firm is relatively efficient; and second, θ_F is greater than v_O that the connected firm is relatively inefficient. In the first case where $\theta_F \leq v_O$, both the aligned and opposition Congresses always approve the outcome since all prices are sufficiently low. Given that Congress always approves, if the status quo is θ_F in period 2, the agency chooses between the status quo and a new competitive contract. The agency's period-2 payoff of choosing the status quo is $\alpha + v_B - \theta_F$. The agency's period-2 payoff of choosing a new competitive contract is $\alpha + v_B - \theta_F - \kappa$ if $\theta_F \leq \theta_M$, otherwise $v_B - \theta_M - \kappa$. Therefore, the agency always prefers the status quo if $\theta_F \leq \theta_M$. On the other hand, if $\theta_F > \theta_M$, the agency in period 2 chooses the status quo with θ_F if doing so yields a higher payoff than choosing a new competitive contract. Re-arranging the inequality yields

$$\alpha \ge \theta_F - \theta_M - \kappa = \overline{\alpha}_2^F \tag{1}$$

Now suppose the status quo is market price θ_M in period 2. The agency then chooses between the status quo and a new non-competitive contract. The period-2 payoff of choosing the status quo is $v_B - \theta_M$. The payoff of choosing a new non-competitive contract is $\alpha + v_B - \theta_F - \kappa$. The agency chooses a new non-competitive contract if doing so yields higher payoff than the status quo. Re-arranging the inequality yields

$$\alpha \ge \theta_F - \theta_M + \kappa = \overline{\alpha}_2^M \tag{2}$$

Compare these results under $\theta_F \leq v_O$ with the case where $\theta_F > v_O$. In the latter case, the aligned and opposition Congresses act differently: The aligned Congress always approves the outcome, so the agency's procurement decision in period 2 is the same as (1) and (2). In contrast, the opposition Congress does not approve the outcome with θ_F because it is so inefficient, whereas it approves the one with θ_M . Given the constraint by the opposition Congress, the agency with α greater than $\overline{\alpha}_2^F$ and $\overline{\alpha}_2^M$ makes different procurement decisions that he would not have made under the aligned Congress: He always chooses a new competitive contract if the status quo has price θ_F and the status quo if the status quo has price θ_M , both of which leads to the outcome with θ_M . The opposition Congress's decision does not constrain the agency with $\alpha \leq \overline{\alpha}_2^F$ since he always prefer the outcome with θ_M in the first place.

Given the period-2 outcome, the aligned Congress in period 1 always approves the contract.

Thus, the agency in period 1 makes the decision based on electoral turnover probability ϕ and the continuation value of that decision. A straightforward result is that the agency's decision in period 1 would be unresponsive to ϕ if $\theta_F \leq v_O$ or $\alpha \leq \overline{\alpha}_2^F$. In these situations, both the aligned and opposition Congress do not constrain the agency's choice. On the other hand, if $\theta_F > v_O$ and $\alpha > \overline{\alpha}_2^F$, the aligned and opposition Congresses in period 2 impose different constraints and, therefore, the agency's procurement choice in period 1 depends on ϕ .

If $\theta_F > v_O$ and $\alpha > \overline{\alpha}_2^F$, first suppose that the status quo in period 1 has price θ_F . In this case, the agency with α greater than $\overline{\alpha}_2^M$ always prefers the status quo regardless of ϕ , whereas the agency with $\alpha \in [\overline{\alpha}_2^F, \overline{\alpha}_2^M]$ is responsive to ϕ . If the agency with $\alpha \in [\overline{\alpha}_2^F, \overline{\alpha}_2^M]$ chooses the status quo in period 1, his payoff over two periods is

$$\alpha + v_B - \theta_F + (1 - \phi)(\alpha + v_B - \theta_F) + \phi(v_B - \theta_M - \kappa)$$
(3)

On the other hand, if the agency in period 1 with $\alpha \in [\overline{\alpha}_2^F, \overline{\alpha}_2^M]$ chooses a new competitive contract, his total payoff is $2(v_B - \theta_M) - \kappa$. The agency in period 1 chooses the status quo with price θ_F if doing so yields a higher payoff. Re-arranging the inequality yields

$$\alpha \ge \frac{\kappa - \phi \kappa - 2\theta_F + \phi \theta_F + 2\theta_M - \phi \theta_M}{\phi - 2} = \overline{\alpha}_1^F(\phi) \tag{4}$$

where $\overline{\alpha}_1^F(\phi)$ is the cutoff of α , given electoral turnover probability ϕ , below which the agency chooses a new competitive procurement in period 1, and otherwise chooses the status quo with price θ_F . An increase in ϕ lowers the cutoff $\overline{\alpha}_1^F(\phi)$ by decreasing the agency's payoff of choosing the status quo in (3): As ϕ increases, more weight is put on $v_B - \theta_M - \kappa$ than $\alpha + v_B - \theta_F$, where the former is lower than the latter. Substantively, the shift suggests that as ϕ increases, choosing the status quo with θ_F in period 1 does not lead to the connected firm receiving the contract in period 2 and incurs the additional costs of needing to negotiate a new contract in period 2.

Next, suppose the status quo contract in period 1 has price θ_M . If the agency in period 1 with $\alpha > \overline{\alpha}_2^F$ chooses the status quo, his expected payoff over two periods is

$$\begin{cases}
2(v_B - \theta_M) & \text{if } \alpha \in [\overline{\alpha}_2^F, \overline{\alpha}_2^M] \\
v_B - \theta_M + (1 - \phi)(\alpha + v_B - \theta_F - \kappa) + \phi(v_B - \theta_M) & \text{if } \alpha > \overline{\alpha}_2^M
\end{cases}$$
(5)

If the agency chooses a new non-competitive contract, his payoff is $\alpha + v_B - \theta_F - \kappa + (1 - \phi)(\alpha + v_B - \theta_F) + \phi(v_B - \theta_M - \kappa)$. The agency in period 1 chooses a new non-competitive contract if doing so yields a higher payoff. Re-arranging the inequality yields

$$\alpha \ge \max\{\frac{-\kappa - \phi \kappa - 2\theta_F + \phi \theta_F + 2\theta_M - \phi \theta_M}{\phi - 2}, \theta_F - \theta_M + 2\phi \kappa\} = \overline{\alpha}_1^M(\phi)$$
 (6)

where $\overline{\alpha}_1^M(\phi)$ is the cutoff of α above which the agency chooses a new non-competitive procurement in period 1, and otherwise chooses the status quo with price θ_M .

Proposition 2 summarized the equilibrium of the game.

Proposition 2. In period 1, let $\overline{\alpha}_1^F(\phi)$ be the cutoff of α at which the bureaucrat is indifferent between the status quo with θ_F and a new competitive contract, given electoral turnover probability ϕ . Let $\overline{\alpha}_1^M(\phi)$ be the cutoff of α at which the bureaucrat is indifferent between a new non-competitive contract and the status quo with θ_M , given ϕ . $\overline{\alpha}_1^F(\phi)$ and $\overline{\alpha}_1^M(\phi)$ increase in ϕ if $\theta_F > \nu_O$, otherwise are unresponsive to ϕ .

1. Suppose that in period 2, the aligned Congress wins the election. If the status quo in period 2 has price θ_F , the bureaucrat's procurement decisions in period 2 are as follows:

$$\begin{cases} \text{chooses a new competitive contract} & \text{if } \alpha \leq \theta_F - \theta_M - \kappa = \overline{\alpha}_2^F \\ \text{chooses the status quo with } \theta_F & \text{if } \alpha > \overline{\alpha}_2^F \end{cases}$$

If the status quo in period 2 has θ_M , the bureaucrat's procurement decisions in period 2 are as follows:

$$\begin{cases} \text{chooses the status quo with } \theta_M & \text{if } \alpha \leq \theta_F - \theta_M + \kappa = \overline{\alpha}_2^F \\ \text{chooses a new non-competitive contract} & \text{if } \alpha > \overline{\alpha}_2^F \end{cases}$$

The aligned Congress always approves the procurement outcome.

2. Suppose that in period 2, the opposition Congress wins the election. If $\theta_F \leq v_O$, the bureaucrat's procurement decision and the opposition Congress's approval decision are the same as those under the aligned Congress. The opposition Congress always approves the outcome. If $\theta_F > v_O$, the bureaucrat always chooses a new competitive contract if the status quo price is θ_F and chooses the status quo if the status quo price is θ_M . The opposition Congress only does not approve the procurement outcome with price θ_F .

B Control Variables and Summary Statistics

As controls, I include variables proportion of connected firms and connected firms' efficiency. I also include variables related to other model parameters. First, I include AgencyPoliticization_{bt} that measures the extent to which the sub-agency is politicized in a given year. Following the existing literature, I calculate the proportion of appointees in each sub-agency (Dahlström, Fazekas, and Lewis 2020). The numerator includes all Schedule C, non-career Senior Executive Service officers, and those on the executive (EX) pay scale in a given sub-agency; the denominator is the number of employees in a given sub-agency under the supervisor 2 code of the Office of Personnel Management's Central Personnel Data File, most commonly used for Senior Executive Service (SES) positions. Second, to proxy the opposition party's valuation of procured goods, I include the variable on the number of the opposition party's connected firms competing for federal procurement at the industry×unified government level. Firms are considered to be the opposition party's firms if they donated more than 60% of their total campaign donations to the opposition party in the election prior to the unified government.

I also include variables indicating whether the firm is minority-owned, veteran-owned, small in size, a participant of the 8(a) program that helps firms owned by socially and economically disadvantaged individuals, or is in the historically underutilized business zone. Last, I include characteristics of the congressional district where the contract performance primarily occurs. These characteristics are the House representative's first-dimension DW-nominate score, membership on the Appropriations, and Ways and Means Committees, House Appropriations Subcommittee chair, seniority, majority party member, gender, and race. I also include variables on whether the contract is performed in battleground states in the previous and upcoming elections or in states where senators are appropriations subcommittee chairs.

Table B1: Summary Statistics of Contract-Level Variables

	N	Mean	Median	SD	Min	Max
Competition	538,245	.73	1	.43	0	1
Electoral Turnover Probabilities	490,614	0.44	0.42	0.18	0	1
Connected Firms' Relative Efficiency	528,741	04	03	.12	-1.00	1.44
Proportion of Connected Firms	536,592	.50	.61	.26	0	1
Sub-agency Politicization	525,227	.00	.00	.02	0	.66
log(Number of Opposition Party's Firms)	536,592	2.06	2.07	1.12	0	4.59
log(Initial Contract Amount)	531,045	12.18	12.32	1.81	-4.60	22.45
Competition with Fixed Cost	538,245	.65	1	.47	0	1
Legislator & District Characteristics Where	Contracts .	Are Perj	formed:			
1st Dimension DW-Nominate	477,314	03	26	.41	69	.93
Appropriations, or Ways and Means Mem-	477,314	.26	0	.44	0	1
ber						
House Appropriations Subcommittee Chair	477,314	0.01	0	0.11	0	1
Senate Appropriations Subcommittee Chair	477,314	0.14	0	0.35	0	1
Seniority	477,314	5.93	5	4.42	1	28
Majority Party Member	477,314	.50	1	.49	0	1
Female	477,314	.22	0	.41	0	1
Black	477,314	.13	0	.34	0	1
Latino	477,314	.04	0	.20	0	1
Battle Ground States in Next Presidential Election	538,245	.20	0	.40	0	1
Battle Ground States in Previous Presidential Election	538,245	.25	0	.43	0	1
Characteristics of Firm's Receiving Contracts:						
Veteran Owned	538,245	.04	0	.21	0	1
Small Owned	538,245	.38	0	.48	0	1
Minority Owned	538,245	.07	0	.25	0	1
8(a) Program Participant	538,245	.03	0	.17	0	1
Historically Underutilized Business Zone	538,245	.01	0	.13	0	1

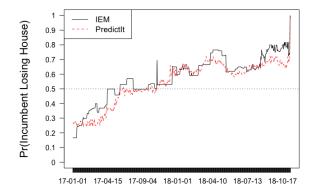
Table B2: Summary Statistics of Industy×Government-Level Variables

	Mean	Median	SD	Min	Max	N
Proportion of Connected Firms	4,315	.56	.68	.30	0	1
Connected Firms' Efficiency	3,661	.01	.02	.15	-1.00	1.44

C Comparison of IEM and PredictIt

Figure C1: Comparison Between IEM and PredictIt in 2018 Elections





(b) 2018 Senate Election

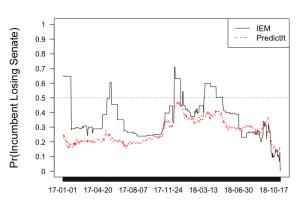


Table C1: Replicating Table 1 and 2 in the Main Text Using PredictIt Data

Outcome =	Pr(Providing Competitive Contracts)	log(Initial Contract Amount)	Competitive and Fixed Cost
Electoral Turnover	0.14***	-0.18	0.12***
Probabilities	(0.04)	(0.26)	(0.02)
Control	Y	Y	Y
Observations	399,806	394,861	399,806
Mean Outcome	0.72	12.10	0.64
Clusters	1,135	1,135	1,135
Adj <i>R</i> ²	0.22	0.58	0.29

Notes: Standard errors clustered by date. * p<0.10, ** p<0.05, *** p<0.01.

Table C2: Replicating Table 3 Using PredictIt Data

	The Proportion of Connected Firms		
	10th Percentile (=0.15)	90th Percentile (=0.85)	
Connected Firms' Efficiency at 10th Percentile (=-017)	-0.01 (0.06)	0.31*** (0.06)	
Connected Firms' Efficiency at 90th Percentile (= 0.19)	0.00 (0.05)	0.16*** (0.05)	

D Lagging or Leading the Independent Variable

The examination of contracts in my sample shows that 82% are delivery order contracts, which would have a small gap between the solicitation date and signature date. All delivery orders are created under parent agreements that were negotiated further in the past via competitive or non-competitive procedure. From the existing parent agreements, it is a relatively quick process to create a child delivery order contract. On the other hand, definitive contracts are more likely to have a gap between the solicitation and signature dates. To check whether this is the case, I first run the regression model by lagging the independent variable only for definitive contracts by 10, 20, 30, and 40 days. Then, I run the model by lagging the independent variable for all contracts by 10, 20, 30, and 40 days. If there is a systemic difference between delivery orders and definitive contracts, lagging the independent variable only for definitive contracts may yield higher coefficient estimates. The results in Table D1 show that the effect becomes larger if I lag the independent variable only for definitive contracts by 10, 20, and 30 days. On the other hand, Table D2 shows that if I lag the independent variable for all contracts, the effect becomes smaller, which suggests that there is no significant lag in agencies' responsiveness to electoral turnover probabilities for delivery order contracts.

To additionally show that my results are consistent with leading the independent variable by a small time margin, I run the regression model by leading the independent variable by 10, 20, 30, and 40 days. Bureaucrats or political appointees of the agency, as government insiders, could acquire election-relevant information earlier than investors in prediction markets. If their perceptions of congressional turnover probabilities precede those of investors, we would observe the leading effect of the independent variable. Results are shown in Table D3 in the Appendix. The results show that the effect is still significant even when I lead the independent variable by 10 or 20 days, and becomes smaller and less significant if I lead the independent variable by 30 or 40 days.

Table D1: Lagging Effect of Electoral Turnover Probabilities Only for Definitive Contracts

	Electoral Turnover Probabilities			bilities
Outcome =	\ /	(2) $t - 30$	\ /	(4) $t - 10$
$Pr(Providing\ Competitive\ Contracts)_t$			0.17*** (0.04)	0.34*** (0.01)

Table D2: Lagging Effects of Electoral Turnover Probabilities for All Contracts

	Electoral Turnover Probabilities			abilities
Outcome =	` /	` /	(3) $t - 20$	t - 10
$Pr(Providing\ Competitive\ Contracts)_t$			0.01 (0.02)	

Table D3: Are There Lead Effects of Electoral Turnover Probabilities?

	Electoral Turnover Probabilities			
Outcome =	(1) $t+10$	(2) $t + 20$	(3) $t + 30$	(4) $t + 40$
$Pr(Providing\ Competitive\ Contracts)_t$	0.11*** (0.02)	0.08*** (0.02)	0.08** (0.03)	0.03 (0.02)

E Additional Analyses

Table E1: The Effect on Competitive Bidding with a Single Bidder

Outcome =	Pr(Providing Competitive Contracts with Single Bidder)
Electoral Turnover	0.06
Probabilities	(0.07)
Control	Y
Observations	403,915
Mean Outcome	0.25
Clusters	1,135
$\mathrm{Adj}R^2$	0.16

Notes: Standard errors clustered by date. * p<0.10, ** p<0.05, *** p<0.01.

Table E2: Another Placebo Test

Outcome =	Pr(Providing Competitive Contracts)
Electoral Turnover	0.13***
Probabilities	(0.03)
Electoral Turnover	-0.14***
Probabilities * 113th Congress	(0.05)
Effect of Electoral Turnover Probabilities	-0.01
Under the 113th Congress	(0.03)
Control	Y
Observations	518,634
Mean Outcome	0.72
Clusters	1,801
$Adj R^2$	0.23

Table E3: The Effect of Electoral Turnover Probabilities by Days Until Election Day

Outcome =	Pr(Providing Competitive Contracts)
Electoral Turnover Probabilities	0.18*** (0.05)
Electoral Turnover Probabilities * Days Until Election Day	0.0002* (0.0001)
Days Until Election Day	-0.0004** (0.0001)
Control	Y
Observations	403,915
Mean Outcome	0.72
Clusters	1,135
$Adj R^2$	0.22

Figure E1: The Effect of Electoral Turnover Probabilities by Days Until Election Day

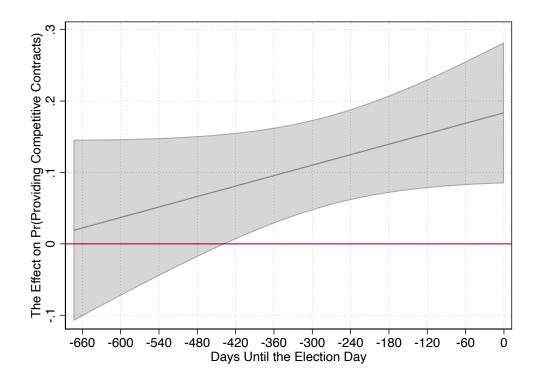


Table E4: Heterogeneous Effects Using 50% Threshold for Political Connection

	The Proportion o	The Proportion of Connected Firms			
	10th Percentile (=0.5)	90th Percentile (=0.94)			
Connected Firms' Efficiency at 10th Percentile (=-0.07)	0.05 (0.05)	0.22*** (0.04)			
Connected Firms' Efficiency at 90th Percentile (= 0.22)	0.02 (0.07)	0.10*** (0.03)			

Table E5: Alternative Explanation on Bunching Below the Simplified Acquisition Threshold

Outcome =	Pr(Providing Competitive Contracts)
Electoral Turnover	0.11***
Probabilities	(0.03)
Control	Y
Observations	466,583
Mean Outcome	0.72
Clusters	1,136
Adj R^2	0.22

Notes: Standard errors clustered by date. * p<0.10, ** p<0.05, *** p<0.01.

Table E6: Heterogeneous Effects of Congressional Turnover Probabilities on Bunching Below the Threshold

	The Proportion of Connected Firms		
	10th Percentile (=0.15)	90th Percentile (=0.85)	
Connected Firms' Efficiency at 10th Percentile (=-0.17)	-0.00 (0.05)	0.22*** (0.04)	
Connected Firms' Efficiency at 90th Percentile (= 0.19)	0.02 (0.04)	0.14*** (0.04)	

Table E7: The Effect of Congressional Turnover Probabilities Using Contracts Below the Simplified Acquisition Threshold

Outcome =	Pr(Providing Competitive Contracts)		
	(1)	(2)	
Electoral Turnover Probability	0.00	-0.00	
•	(0.00)	(0.00)	
Control	N	Y	
Observations	11,263,703	10,322,654	
Mean Outcome	0.78	0.78	
Clusters	6,628	4,459	
$\mathrm{Adj}R^2$	0.47	0.52	

Notes: Standard errors clustered by industry×government. * p<0.10, ** p<0.05, *** p<0.01.

Table E8: Heterogeneous Effects of Congressional Turnover Probabilities Using Contracts Below the Simplified Acquisition Threshold

	The Proportion of Connected Firms		
	10th Percentile (=0.15)	90th Percentile (=0.85)	
Connected Firms' Efficiency at 10th Percentile (=-0.20)	-0.08 (0.05)	0.06 (0.04)	
Connected Firms' Efficiency at 90th Percentile (= 0.18)	-0.04 (0.06)	-0.00 (0.01)	

Notes: Standard errors clustered by industry×government. * p<0.10, ** p<0.05, *** p<0.01.

Table E9: Heterogeneous Effects of Congressional Turnover Probabilities on log(Initial Contract Amount)

	The Proportion of Connected Firms		
	10th Percentile (=0.15)	90th Percentile (=0.85)	
Connected Firms' Efficiency at 10th Percentile (=-0.17)	0.03 (0.33)	-0.49* (0.29)	
Connected Firms' Efficiency at 90th Percentile (= 0.19)	0.20 (0.20)	-0.25 (0.22)	

Table E10: Heterogeneous Effects of Congressional Turnover Probabilities on Competitive Contracts with Fixed Costs

	The Proportion of Connected Firms		
	10th Percentile (=0.15) 90t		
Connected Firms' Efficiency at 10th Percentile (=-0.17)	0.03 (0.33)	0.24*** (0.05)	
Connected Firms' Efficiency at 90th Percentile (= 0.19)	0.04 (0.05)	0.17*** (0.05)	

Table E11: 'Connected firms' efficiency' based on the median efficiency scores

	The Proportion of Connected Firms		
	10th Percentile (=0.15)	90th Percentile (=0.85)	
Connected Firms' Efficiency at 10th Percentile (=-0.12)	0.01 (0.06)	0.22*** (0.05)	
Connected Firms' Efficiency at 90th Percentile (= 0.13)	0.00 (0.05)	0.19*** (0.04)	

F Effect of Congressional Turnover Probabilities Across Administrations

As a robustness check, I examine whether the effect of congressional turnover probabilities differs across administrations. First, I expect that the effect of electoral turnover probabilities would be stronger in years when midterm elections are held. This is because the durability of contracts signed in those years is more likely to depend on the future Congress's preference after the electoral turnover. Second, the effect of congressional turnover probabilities is more pronounced under Republican administrations. As shown in the year 2010 of Figure F1, this is attributable to the fewer number of firms politically connected to the Democratic party.

To test my intuitions, I interact congressional turnover probabilities with the categorical variable of years, using the same set of control variables and fixed effects in the main regression model (1). Table F1 shows the results of the interaction model where the baseline is the year 2006, and F2 shows the calculated effect of congressional turnover probabilities based on the interaction model. The interaction terms for years 2010 and 2017 in Table F1 are significant, and estimates in Table F2 suggest that the effect of congressional turnover probabilities differs across years. As anticipated, the effect is weaker in 2010 when a Democratic president was in power. Moreover, the effect is weaker in the non-election year 2017 than in 2018.

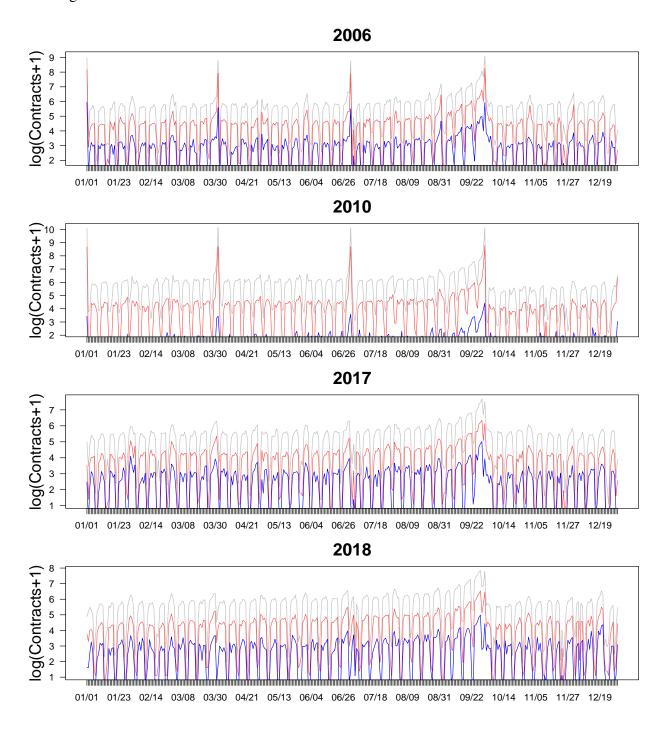
Table F1: Effects of Congressional Turnover Probabilities Across Years

Outcome =	Pr(Providing Competitive Contracts)
Electoral Turnover Probability	0.22*** (0.05)
Electoral Turnover Probability×Year 2010	-0.18** (0.07)
Electoral Turnover Probability×Year 2017	-0.13** (0.08)
Electoral Turnover Probability× Year 2018	-0.06 (0.08)

Table F2: Calculated Effects of Congressional Turnover Probabilities Across Years

Outcome =	Pr(Providing Competitive Contracts)
Effect in 2006	0.22**
	(0.05)
Effect in 2010	0.04
	(0.06)
Effect in 2017	0.08**
	(0.03)
Effect in 2018	0.16**
	(0.07)

Figure F1: Daily Number of Contracts. Grey Lines denote the number of contracts signed on the given date, red lines denote the number of non-competitive contracts signed on the given date, and blue lines denote the number of non-competitive contracts given to the president's connected firms on the given date.



G The Effect on Extensive Margin of Procurement Contracts

The alternative account suggests that an increase in the congressional turnover probability on a given date decreases the number of non-competitive contracts signed on that date, but not the number of competitive contracts. To check whether this is the case, I construct industry×subagency×date-level data based on my sample. I run regression models on the new dataset where the dependent variables are the logged transformation of the number of non-competitive and competitive contracts signed on a given date at the industry×subagency level. The right side of the regression model is the same as the one used to test H2 except that control variables on contract characteristics are excluded. The results, shown in Tables G1 and G2, suggest that an increase in congressional turnover probabilities generates uncertainties that lead agencies to become less willing to sign contracts in general, but not particularly non-competitive contracts. Therefore, the alternative account does not drive my results.

Table G1: An Increase in Probability of Congressional Turnover Decreases the Total Number of Non-Competitive Contracts

	The Proportion of	The Proportion of Connected Firms		
	10th Percentile (=0.14)	90th Percentile (=0.87) -0.013** (0.005)		
Connected Firms' Efficiency at 10th Percentile (=-0.20)	-0.009** (0.004)			
Connected Firms' Efficiency at 90th Percentile (= 0.18)	-0.009** (0.004)	-0.015**** (0.005)		

Notes: Standard errors clustered by date. * p<0.10, ** p<0.05, *** p<0.01.

Table G2: An Increase in Probability of Congressional Turnover Decreases the Total Number of Competitive Contracts

	The Proportion of Connected Firms		
	10th Percentile (=0.14)	90th Percentile (=0.87)	
Connected Firms' Efficiency at 10th Percentile (=-0.20)	· · · · · · · · · · · · · · · · · · ·		
Connected Firms' Efficiency at 90th Percentile (= 0.18)	-0.014 (0.010)	-0.021** (0.009)	

H Sub-agency Politicization and the Number of Appointees Over Time

For the years 2010 and 2018, Office of Personnel Management (OPM) data is available for March, June, September, and December. While I use the OPM data in March to control for sub-agency politicization in the main regression model, I use data from other months to examine changes in the level of sub-agency politicization over time. Table H1 shows that in the year 2010, when the incumbent party was losing the midterm election, sub-agency polarization increased over time. Table H2 shows that in the year 2018, when the incumbent party was winning the midterm election, sub-agency polarization declined somewhat over time.

Table H1: Sub-agency politicization over time in the year 2010

	Sub-agency Politicization		
Outcome =	(1) September	(2) June	(3) March
Sub-agency politicization in December	0.88*** (0.01)	0.93*** (0.01)	0.72*** (0.01)
Adjusted R ²	0.97	0.98	0.93
otes: The unit of analysis is sub-agency. *	° p<0.10, ** p	><0.05, **	* p<0.0

Table H2: Sub-agency politicization over time in the year 2018

	Sub-agency Politicization		
Outcome =	(1)	(2)	(3)
	September	June	March
Sub-agency politicization in December	0.87***	0.90***	1.07***
	(0.01)	(0.01)	(0.01)
Adjusted R ²	0.97	0.96	0.95

H Exploring a Non-Linear Relationship

Conventional approaches to estimating non-parametric regression models, such as local linear polynomial estimation or kernel regularized least squares, are difficult to use with multiple fixed effects. Given that there is no readily available software to implement non-parametric regression with multiple fixed effects, I take an alternative approach by using a piece-wise linear regression. The idea is to segment the range of future congressional turnover probabilities into several intervals and estimate the effect of future congressional turnover probabilities separately in a given interval. To do so, I interact the independent variable of future congressional turnover probabilities with indicator variables for each interval, using the same set of control variables and fixed effects in the main regression model (1).

Tables H1, H2, and H3 show the effect of future congressional turnover probabilities given the range of future congressional turnover probabilities. Focusing particularly on Table H3, columns (1) and (4) suggest that the effect is largest if future congressional turnover probabilities are closer to either 0 or 1. This is because these ranges coincide with periods closer to election day, when government officials become more certain of changes in electoral outcomes (see Table E3 and Figure E1). Moreover, if we compare columns (2) and (3) in Table H3, the results suggest that the effect is larger if future congressional turnover probabilities are above 0.5. This is intuitive since as the probabilities increase above 0.5, agencies are more likely to be concerned that the opposition Congress is going to be in power after midterm elections.

Table H1: Non-Linear Effects of Electoral Turnover Probabilities

	Range of Electoral Turnover Probabilities		
	(1) [0,0.5)	(2) [0.5,1]	
Effect of Electoral Turnover Probabilities on Competitive Contracting	0.09 (0.05)	0.21*** (0.05)	

Notes: The unit of analysis is sub-agency. * p<0.10, ** p<0.05, *** p<0.01.

Table H2: Non-Linear Effects of Electoral Turnover Probabilities

		Range of Electoral Turnover Probabilities		
	(1)	(2)	(3)	
	[0.33)	[0.33,0.66)	[0.66,1]	
Effect of Electoral Turnover Probabilities on Competitive Contracting	0.23**	0.11***	0.15	
	(0.10)	(0.03)	(0.13)	

Notes: The unit of analysis is sub-agency. * p<0.10, ** p<0.05, *** p<0.01.

Table H3: Non-Linear Effects of Electoral Turnover Probabilities

	Range of Electoral Turnover Probabilities			
	(1)	(2)	(3)	(4)
	[0,0.25)	[0.25,5)	[0.5,0.75)	[0.75,1]
Effect of Electoral Turnover Probabilities on Competitive Contracting	0.50**	0.02	0.23***	0.10
	(0.21)	(0.04)	(0.05)	(0.13)

Notes: The unit of analysis is sub-agency. * p<0.10, ** p<0.05, *** p<0.01.

I Full Results

Table I1: Full Results for Table 1 in the Main Text

	Main Sample		Placebo Test Using
			the 113th Congress
	(1)	(2)	(3)
Electoral Turnover	0.11***	0.13***	-0.01
Probability	(0.03)	(0.03)	(0.02)
Connected Firms'		-0.06***	-0.21***
Relative Efficiency		(0.01)	(0.05)
Proportion of		-0.01	-0.27
Connected Firms		(0.02)	(0.05)
Sub-agency		-0.60***	0.02
Politicization		(0.15)	(0.42)
log(Number of Opposition		-0.00	-0.01
Party's Firms)		(0.00)	(0.02)
1st Dimension		0.00***	0.07***
DW-Nominate		(0.00)	(0.01)
Appropriations, or		-0.00**	-0.02***
Ways and Means Member		(0.00)	(0.00)
Seniority		-0.00	-0.00
		(0.00)	(0.00)
Majority Party		0.00***	-0.06***
Member		(0.00)	(0.01)
Female		0.00	-0.01***
		(0.00)	(0.00)
Black		-0.01***	0.01**
		(0.00)	(0.00)
Latino		-0.00***	0.01
		(0.00)	(0.00)
Veteran Owned		0.03***	0.01
		(0.00)	(0.00)

Minority Owned	Small Owned		0.09***	0.06***
8(a) Program -0.26*** -0.24*** Participant (0.00) (0.01) Historically Underutilized 0.03*** 0.10*** Business Zone (0.00) (0.01) Battle Ground States in 0.00 0.00 Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666			(0.00)	(0.00)
8(a) Program -0.26*** -0.24*** Participant (0.00) (0.01) Historically Underutilized 0.03*** 0.10*** Business Zone (0.00) (0.01) Battle Ground States in 0.00 0.00 Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01*** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Minority Owned		0.01***	0.01**
Participant (0.00) (0.01) Historically Underutilized 0.03*** 0.10*** Business Zone (0.00) (0.01) Battle Ground States in 0.00 0.00 Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666			(0.00)	(0.00)
Historically Underutilized 0.03*** 0.10*** Business Zone (0.00) (0.01) Battle Ground States in 0.00 0.00 Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	8(a) Program		-0.26***	-0.24***
Business Zone (0.00) (0.01) Battle Ground States in 0.00 0.00 Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Participant		(0.00)	(0.01)
Battle Ground States in 0.00 0.00 Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Historically Underutilized		0.03***	0.10***
Next Presidential Election (0.00) (0.00) Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Business Zone		(0.00)	(0.01)
Battle Ground States in 0.00 0.01** Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Battle Ground States in		0.00	0.00
Previous Presidential Election (0.00) (0.00) House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Next Presidential Election		(0.00)	(0.00)
House Appropriations -0.03*** 0.07*** Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Battle Ground States in		0.00	0.01**
Subcommittee Chair (0.00) (0.00) Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Previous Presidential Election		(0.00)	(0.00)
Senate Appropriations 0.00 0.01*** Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	House Appropriations		-0.03***	0.07***
Subcommittee Chair (0.00) (0.00) Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Subcommittee Chair		(0.00)	(0.00)
Linear Fiscal 0.00* 0.00 Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Senate Appropriations		0.00	0.01***
Year Trend (0.00) (0.00) Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Subcommittee Chair		(0.00)	(0.00)
Control N Y Y Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Linear Fiscal		0.00^{*}	0.00
Observations 490,063 403,915 114,525 Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Year Trend		(0.00)	(0.00)
Baseline Mean Outcome 0.74 0.72 0.72 Clusters 1,141 1,135 666	Control	N	Y	Y
Clusters 1,141 1,135 666	Observations	490,063	403,915	114,525
	Baseline Mean Outcome	0.74	0.72	0.72
Adj R^2 0.20 0.22 0.33	Clusters	1,141	1,135	666
	Adj R^2	0.20	0.22	0.33

Table I2: Full Results for Table 2 in the Main Text

Outcome =	log(Initial Contract Amount)	Competitive and Fixed Cost
	(1)	(2)
Electoral Turnover Probability	-0.19	0.12***
	(0.20)	(0.03)
Connected Firms' Relative Efficiency	-0.05	-0.06**
	(0.05)	(0.02)
Proportion of Connected Firms	0.17	0.00
	(0.17)	(0.02)
Sub-agency Politicization	1.23***	-0.20*
	(0.43)	(0.15)
log(Number of Opposition	-0.02	-0.00*
Party's Firms)	(0.02)	(0.00)
1st Dimension DW-Nominate	-0.13***	0.01***
	(0.01)	(0.00)
Appropriations, or	0.07***	0.00
Ways and Means Member	(0.02)	(0.00)
Seniority	0.00	-0.00
	(0.00)	(0.00)
Majority Party	0.08***	0.00^{***}
Member	(0.01)	(0.00)
Female	0.03***	0.00
	(0.00)	(0.00)
Black	0.09**	-0.01***
	(0.03)	(0.00)
Latino	0.03	0.00
	(0.03)	(0.00)
Veteran Owned	-0.05**	0.03***
	(0.02)	(0.00)
Small Owned	-0.23***	0.11***
	(0.02)	(0.00)
Minority Owned	-0.09***	0.01***
	(0.01)	(0.00)
8(a) Program Participant	-0.00	-0.22***

	(0.01)	(0.00)
Historically Underutilized	0.00	0.04***
Business Zone	(0.01)	(0.00)
Battle Ground States in	0.07***	0.00
Next Presidential Election	(0.02)	(0.00)
Battle Ground States in	0.01	0.00
Previous Presidential Election	(0.02)	(0.00)
House Appropriations	-0.04	-0.02***
Subcommittee Chair	(0.03)	(0.00)
Senate Appropriations	-0.00	0.00***
Subcommittee Chair	(0.01)	(0.00)
Linear Fiscal Year Trend	-0.00***	0.00^{*}
	(0.00)	(0.00)
Control	Y	Y
Observations	398,930	403,915
Baseline Mean Outcome	12.33	0.65
Clusters	1,135	1,135
Adj R ²	0.58	0.29

Table I3: Heterogeneous Effects of Congressional Turnover Probabilities

Outcome =	Pr(Providing Competitive Contracts)
Electoral Turnover Probability	-0.03
	(0.06)
Proportion of Connected Firms	-0.13***
	(0.04)
Connected Firms' Efficiency	0.06
	(0.09)
Electoral Turnover Probability×Proportion of Connected Firms	0.28***
	(0.10)
Electoral Turnover Probability×Connected Firms' Efficiency	0.09
	(0.12)
Proportion of Connected Firms × Connected Firms' Efficiency	-0.14
	(0.17)
Electoral Turnover Probability×Proportion of Connected Firms	-0.39*
×Connected Firms' Efficiency	(0.23)
Sub-agency Politicization	-0.61***
	(0.15)
log(Number of Opposition	-0.00
Party's Firms)	(0.00)
1st Dimension DW-Nominate	0.00***
	(0.00)
Appropriations, or	-0.00**
Ways and Means Member	(0.00)
Seniority	-0.00
	(0.00)
Majority Party	0.00***
Member (0.00)	
Female	0.00
	(0.00)
Black	-0.01***
	(0.00)
Latino	-0.00***
	(0.00)

Veteran Owned	0.03***
	(0.00)
Small Owned	0.09***
	(0.00)
Minority Owned	0.01***
	(0.00)
8(a) Program Participant	-0.26***
	(0.00)
Historically Underutilized	0.03***
Business Zone	(0.00)
Battle Ground States in	0.00
Next Presidential Election	(0.00)
Battle Ground States in	0.00
Previous Presidential Election	(0.00)
House Appropriations	-0.03***
Subcommittee Chair	(0.00)
Senate Appropriations	0.00
Subcommittee Chair	(0.00)
Linear Fiscal Year Trend	0.00
	(0.00)
Control	Y
Observations	403,915
Mean Outcome	0.72
Clusters	1,135
$\operatorname{Adj} R^2$	0.22

Table I4: Full Results for Table 4

Outcome =	Pr(Providing Competitive Contracts)
Electoral Turnover Probability	0.00
	(0.04)
Ideological Divergence Between	-0.04***
the Agency and Future Opposition Congress	(0.01)
Electoral Turnover Probability×Ideological Divergence	0.18***
Between the Agency and Future Opposition Congress	(0.03)
Connected Firms' Efficiency	-0.06***
	(0.02)
Proportion of Connected Firms	-0.00
	(0.02)
Sub-agency Politicization	-0.51***
	(0.14)
log(Number of Opposition	-0.00
Party's Firms)	(0.00)
1st Dimension DW-Nominate	0.00***
	(0.00)
Appropriations, or	-0.00**
Ways and Means Member	(0.00)
Seniority	-0.00
	(0.00)
Majority Party	0.00**
Member	(0.00)
Female	0.00
	(0.00)
Black	-0.01***
	(0.00)
Latino	-0.00***
	(0.00)
Veteran Owned	0.03***
	(0.00)
Small Owned	0.09***

	(0.00)
Minority Owned	0.01**
	(0.00)
8(a) Program Participant	-0.26***
	(0.00)
Historically Underutilized	0.02***
Business Zone	(0.00)
Battle Ground States in	0.00
Next Presidential Election	(0.00)
Battle Ground States in	0.00
Previous Presidential Election	(0.00)
House Appropriations	-0.03***
Subcommittee Chair	(0.00)
Senate Appropriations	0.00
Subcommittee Chair	(0.00)
Linear Fiscal Year Trend	0.00
	(0.00)
Control	Y
Observations	403,915
Clusters	1,135
Baseline Outcome	0.72

References

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